



**Calgary**

Jyoti Gondek, Mayor

January 31, 2024

The Honorable Ric McIver  
Minister of Municipal Affairs  
Office of the Minister  
Municipal Affairs  
320 Legislature Building  
10800- 97 Ave  
Edmonton AB, T5K 2B6

Dear Minister McIver,

**RE: Municipal-Federal Agreements**

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As per your 2023 December 14 request, The City of Calgary (The City) has compiled the attached information regarding municipal-federal agreements either signed or in effect in 2022.

It is important to note that the list provided may not represent all agreements. The short timeline to obtain this information presented challenges to The City's ability to complete due diligence and legal obligations ensuring that the information requested was permitted to be further distributed, and obtaining permission from additional signatories, such as First Nations or major partners, prior to sharing. The information compiled represents the agreements that could be confirmed as appropriate to share as of the 2024 January 31 deadline.

We value our relationships with both our provincial and federal partners and believe that citizens are best served with strong collaboration and ongoing dialogue between all orders of government. We find it difficult to reconcile how the time spent on this exercise will provide any tangible benefit to Calgarians. In this case, as the nature of these agreements require the federal government's initiation, it may have been more efficient for the province to use its communication channels with federal counterparts to obtain this information directly from the Government of Canada.

As recently addressed in The City of Calgary's [Municipal Funding Gap Report](#), changes in municipal government responsibilities coupled with growth in the economy have intensified pressures on local government to deliver services to meet the complex needs of a rapidly

growing population. Given municipal government's heavy reliance on the property tax to fund the delivery of services, slowing or otherwise limiting funding agreements from other orders of government would only exacerbate this issue and put increasing pressure on local taxpayers.

We look forward to continuing to build strong partnerships with both the provincial and federal governments as we strive to address the complex, multi-jurisdictional issues facing municipalities in a thoughtful and efficient manner.

Sincerely,

A handwritten signature in black ink, appearing to be 'JG', written in a cursive style.

Jyoti Gondek  
Mayor, The City of Calgary

Cc: David Duckworth, Chief Administrative Officer, The City of Calgary  
Stuart Dalgleish, Chief Operating Officer, The City of Calgary  
Chris Arthurs, General Manager, People, Innovation and Collaboration Services, The City of Calgary  
Kelly Cote, Manager, Government Relations, The City of Calgary

**Attachment 1: Detailed Cash Flows of Three City of Calgary Public Transit Projects  
Blue Line Northeast LRT Extension – Saddletowne Station to 88 Avenue NE Station**

<b>Year</b>	<b>Provincial Investment</b>	<b>Project Phase</b>
2024	\$4.2 million (\$2 million already provided in Budget 2023)	Detailed design and LRV procurement.
2025	\$10.3 million*	Detailed Design and Construction.
2026-2027	\$30.8 million*	Construction continues.
2028	\$8.2 million*	Construction completion and LRT Extension opening
Total	\$53.5 million*	

\*Subject to detailed design, supply, and inflationary pressures

\*Subject to rounding

**Airport Transit Connector – Blue Line to Calgary International Airport**

<b>Year</b>	<b>Provincial Investment</b>	<b>Project Phase</b>
2025	\$3.2 million	Detailed Design to begin following completion of the ongoing Airport Rail Connection Study.
2026-2027	\$9.7 million*	Detailed Design.
2028-2031	\$212.3million*	Construction.
2032		Airport Transit Connector Opening.
Totals	\$225.2 million*	

\*Subject to detailed design, supply and inflationary pressures

\*Subject to rounding

**MAX 301 – North Central BRT, Convertible Corridor**

<b>Year</b>	<b>Provincial Investment</b>	<b>Project Phase</b>
2024	\$9.3 million*	Design and Early Construction
2025	\$17.3 million*	Design and Construction
2026	\$30.0 million*	Design and Construction
2027 – 2028	\$56.7 million*	Construction and staged opening
2029 - 2030	\$53.3 million*	Construction and opening
Totals	\$166.7 million*	

\*Subject to detailed design, supply and inflationary pressures

\*Subject to rounding

\*Coordination with Green Line LRT ongoing